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## WEST VIRGINIA UNIVERSITY Army ROTC

## “Mountaineer Battalion”

## Cadet Handbook

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## Cadet Creed

## I am an Army Cadet. Soon I will take an oath and become an Army Officer committed to DEFENDING the values which make this Nation great. HONOR is my touchstone. I understand MISSION first and PEOPLE always.

## I am the PAST: the spirit of those WARRIORS who have made the final sacrifice.

## I am the PRESENT: the scholar and apprentice Soldier enhancing my skills in the science of warfare and the art of leadership.

## But above all, I am the FUTURE: the future WARRIOR LEADER of the United States Army. May God give me the compassion and judgment to lead and the gallantry in battle to WIN. I WILL do my DUTY!

Department of the Army

US Army ROTC mountaineer battalion

**West Virginia University**

**po box 6767**

**morgantown, wv 26506-6767**

MEMORANDUM FOR ALL MOUNTAINEER CADETS

SUBJECT: Mountaineer Cadet Handbook and Standards

1. Welcome to the West Virginia University! It is my pleasure to welcome both new and returning students to the Army ROTC Program.

2. This Cadet Handbook was written to assist you. It contains information on the history and organization of Army ROTC customs, values, responsibilities, uniforms, and fitness. I expect you to read and follow the procedures in this handbook. As future officers, you should demonstrate those personal qualities that set you apart from other students. Listed below are several subjects that are critically important.

a. **Academic Excellence.** You are here to earn a degree. A grade point average of 2.5 and above is the USA ARMY ROTC Battalion GPA Standards, below 2.5 is unacceptable. Your grades play a significant role in the branch and duty selection process. You should take at least 16 hours (or more as required by your academic advisor) each semester. Your goal is to graduate the semester you are commissioned.

b. **Integrity.** Any breach of moral or integrity standards will be grounds for instant disenrollment. Civil conviction (other than for minor traffic offenses), and abuse of drugs or alcohol are examples. We adhere to the standards that we will not lie, cheat or steal, nor tolerate those who do.

c. **Ambassadors.** A larger battalion offers more leadership opportunities for you. This will result in better training for all Cadets. You are the program’s best representatives and ambassadors. Show other highly motivated, quality students the benefits of Army ROTC and share your experiences with them.

d. **Personal Fitness and Appearance.** You must meet Army Height/Weight and physical fitness standards. As a leader, excellence must be your standard. The standards and goals are outlined in the training section of the handbook. In or out of uniform, you represent the Army and your school. Your appearance reflects on all of us. Wear your uniform with pride.

e. **Leadership Labs.** Labs are conducted on Wednesday afternoons. These labs provide an opportunity for all members of the battalion to interact. This time is critical in your development as a leader and gives you a chance to be in charge. When given the opportunity to be in charge, take charge and do your best.

3. The Cadet Handbook is a “living document”. We will continue to update the handbook periodically to keep the information current. Any comments or suggestions regarding the Cadet Handbook should be directed to the cadet battalion S-1, Cadre Training Officer, or Professor of Military Science.

4. Again, welcome and I look forward to working with you as you pursue your goal of becoming an officer in the United States Army.

Daniel L. Rice

Lieutenant Colonel, U.S. Army

Professor of Military Science

**USAA ROTC MOUNTAINEER BATTALION CADET HANDBOOK**

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***“I came, I saw, I conquered”***

**-Julius Caesar-ius *Caesar*, I “Roman emperor Preface**

The information in this guide will help you make the transition to college life and senior ROTC, while developing the mettle to become men and women of distinction who serve their country with pride.

The mission of Army Senior ROTC is to commission the future officer leadership of the United States Army. The ROTC program provides you with the opportunity to obtain a general military education in conjunction with your university education.

## History of ROTC

The tradition of military instruction on civilian college campuses in America began in 1819, with the establishment of what would become Norwich University. The idea soon spread to other institutions, including the Virginia Military Institute, the University of Tennessee, and The Citadel. The Land Grant Act of 1862 (also known as the Morrill Act) reinforced this tradition by specifying that courses in military tactics should be offered at college and university campuses.

Although 105 colleges and universities offered this instruction by the turn of the century, the college military instruction program was not closely associated with the Army needs. The National Defense Act of 1916 abandoned the idea of an expandable Regular Army and firmly established the traditional concept of the citizens' army as the keystone of our defense forces. It merged the National Guard, the Army Reserve, and the Regular Army into the Army of the United States. Officers for this expanded citizens' army were to be presented with military instruction in colleges and universities under a Reserve Officers' Training Corps. Army ROTC was firmly established in the form by which it is known today.

By the beginning of World War I, ROTC had placed some 90,000 officers in the reserve pool. In 1917 and 1918, the majority of these officers were called to active duty. At the outbreak of World War II, more than 56,000 Army ROTC officers were called to active duty within a six-month period. By the end of World War II, more than 100,000 had served. Since 1945, more than 328,000 people from all walks of life have received commissions through the ROTC program.

The United States Army Cadet Command was organized 15 April 1986 at historic Fort Monroe, Virginia -- blending the vibrancy of a new command with the traditions of the Army's oldest, continuously active Army installation.

The Cadet Command's Reserve Officers' Training Corps lineage dates back to 1916 with the passage of the National Defense Act. A new chapter began with the consolidation of all ROTC activities within Cadet Command, an organization forging its own identity and its own traditions.

## Traditions of Cadet Command

The mission of Army ROTC is to commission the future officer leadership of the United States Army. We strive to meet that mission by offering a classroom curriculum that focuses on developing bright, capable college students into leaders. In our leadership lab, students are given the opportunity to apply the skills they learn in a tactical setting. Since physical fitness is a necessary quality for a future officer, cadets participate in physical training. Army ROTC prepares you for a lifetime of successes. While earning a degree in the field of your choice, you will receive leadership training in judgment, decision-making, values, ethics, communications, critical thinking, management and analysis. We strive to impart all cadets with a sense of self-motivation, discipline, initiative, service, patriotism, and integrity.

**The Foster Flag**

Cadet Command's colors are the crisp black and gold of America's senior military service, attesting to the Command's critical mission: **TO COMMISSION THE FUTURE OFFICER LEADERSHIP OF THE UNITED STATES ARMY.** The Foster Flag now stands in a place of honor, in the foyer of Cadet Command Headquarters at Fort Monroe.

**Patch and Crest**

Cadet Command's shoulder patch was authorized 8 April 1986. Its crest was authorized on 22 August 1986. The symbolism of both insignia is identical. The shield symbolizes the Army mission of national defense and is divided into quarters representing the four traditional military science courses comprising the Senior ROTC curriculum. The sword signifies the courage, gallantry, and self-sacrifice intrinsic to the profession of arms. The lamp denotes the pursuit of knowledge, higher learning, and the partnership of Army ROTC with American colleges and universities. The Greek helmet is symbolic of the ancient civilization concept of the warrior scholar. The motto "Leadership Excellence" expresses the ultimate responsibility of Army ROTC in the discharge of its moral responsibility to the Nation.

**WEST VIRGINIA ARMY ROTC HISTORY**

The Army ROTC program holds a high tradition at West Virginia University since the establishment of the Cadet Corps in 1867. During the inception of the program, the university incorporated in the Admission and Matriculation a pledge required of all Cadets and students: “Being admitted as a member of the University, I promise and bind myself to obey the laws, rules regulations of the same; to conduct myself with propriety; to be diligent in study; to be respectful to the Faculty, and to deport myself as a gentleman in morality and courtesy among my fellow-students, and in the community generally.”

Over one hundred and thirty years have passed since that pledge was incorporated and although not in use today it stills holds true with the only exception of female Cadets being able to fully compete and participate as their male counterparts since 1977.

**WEST VIRGINIA UNIVERSITY BATTALION HISTORY**

The Corps of Cadets (modern-day ROTC) at West Virginia University was established on 8 February 1867 when the West Virginia legislature passed an act which provided for the university to instruct military tactics. The Cadet Corps was then organized and provided for the necessary military training required by the act. Brevet-Colonel James Riley Weaver, a veteran American Civil War officer, was appointed as the first Commandant of Cadets for the Corps. The Corps’ instruction and training consisted primarily of infantry, artillery, and cavalry tactics; the use of sword, bayonet, and foil; ordnance, gunnery, military engineering, and the science of war.

The Cadet Corps was initially part of the Department of Mathematics and was separated by Colonel Weaver in 1868 creating the Department of Military Science. In 1872, approval and funds were granted to the Corps for construction of an Armory building in order to store weapons and other training equipment. Previous to this, cadets would store their weapons at their place of residence. In the same year, the United States War Department sent $5,000 worth of ordnance for the Corps to use. This included two twelve pounder guns and fifty breech-loading muskets which doubled the amount of cadets in the Corps. The amount and quality of the ordnance was equivalent to that used at the West Point Military Academy in New York.

Cadets would spend four hours a week in military science courses and drills. The winter term was spent focusing on physical fitness and rehearsals of tactics and other military subjects. The spring term was dominated by unit drill on the squad through battalion levels. Drill occupied one hour on each of the first four days of the week. Upon graduation, a Cadet would commission either as an officer into the West Virginia Militia (National Guard) or Active Army. Entering into the Active Army required passing a written examination after receiving a Diploma in Military Science. By 1904, the Cadet Corps reached 144 Cadets and a Cadet Officers’ Club was formed where all social functions were held.

During World War I the University offered its campus to train soldiers to prepare for war. The Corps of Cadets trained 400 men who were sent to fight in France. Nearly 2,000 more soldiers were planned to be trained, but the armistice on 11 November 1918 ceased the need for more man power. Also during the war, in 1916, the National Society of Scabbard and Blade was established as the military honor organization of the Corps. This organization had been formed from the previous Cadet Officers’ Club of 1904. The National Society of Scabbard and Blade still exists today in the present day Mountaineer Battalion.

The Corps of Cadets was merged into the Reserve Officer Training Corps under President Wilson’s administration in 1919 under the National Defense Act. Under the new Reserve Officer Training Corps at West Virginia University, Engineering officers could now be produced by the institution instead of only producing primarily infantry officers in the Army. A new Cadet ranking system was also adopted which included the new rank of Cadet Colonel. Prior to the Cadet ranking system, Active Duty Officers mainly ran the Corps.

During World War II the Corps enrolled 878 Cadets in 1941 and by fall of 1943 the Corps was training 1,150 men for the armed forces. Of those personnel: 300 trained in aviation, 600 in engineering, 50 in medicine, and 200 in pre-medicine. The Civilian Pilot Training Program was created in 1939 and lasted until 1944 which trained pilots for both the Army and Navy Air Corps.

In the early 1960’s, many students rejected the concept of mandatory ROTC participation. This led to the West Virginia legislature making the ROTC program at West Virginia University be voluntary by 1970. WVU’s Army ROTC expanded its program to include students from neighboring colleges and universities. By 1970, these included: Fairmont State University, Potomac State College, and Frostburg University. Today, students from Waynesburg College and Fairmont State University are the only other institutions that train with WVU Army ROTC. By 1977 female Cadets could participate in all activities of the Corps and receive the same scholarship benefits as the males. Before 1977, female Cadets acted only as mascots for their respective units and were known as “sponsors.” The first Army ROTC scholarship at WVU was awarded to Ann Carroll who was also the first female to be commissioned at West Virginia University. In 1979 Lieutenant Colonel J.J. Kelly became the first female Professor of Military Science at WVU and first in the Nation.

The Mountaineer Battalion, as it is known today is a continuation of nearly 150-years of selfless service to our Nation. Over three hundred men and women of West Virginia University have made the ultimate sacrifice for freedom. From the Spanish-American War to the deserts of Iraq and the mountains of Afghanistan, the WVU Corps of Cadets has remained the Strength of our Nation and will forever be Army Strong.

THE ARMY VALUES

**Loyalty**  
Bear true faith and allegiance to the U.S. constitution, the Army, and other soldiers.  
Be loyal to the nation and its heritage.

**Duty**

Fulfill your obligations.  
Accept responsibility for your own actions and those entrusted to your care.  
Find opportunities to improve oneself for the good of the group.

**Respect**  
Rely upon the golden rule, treat people as you would want to be treated.  
How we consider others reflects upon each of us, both personally and as a professional organization.

**Selfless Service**

Put the welfare of the nation, the Army, and your subordinates before your own.  
Selfless service leads to organizational teamwork and encompasses discipline, self-control and faith in the system.

**Honor**  
Live up to all the Army values

**Integrity**  
Do what is right, legally and morally.

**Personal Courage**  
Our ability to face fear, danger, or adversity, both physical and moral courage.

# GENERAL ORDERS

# 1st General Order

I will guard everything within the limits of my post and I will quit my post only when properly relieved.

# 2nd General Order

I will obey my special orders and perform all my duties in a military manner.

# 3rd General Order

I will report violations of my special orders, emergencies, and anything not covered in my instructions, to the commander of the relief

## Cadet Battalion Organization

**Cadet Battalion Organization** - The Battalion is organized in much the same manner as a regular army battalion. It is comprised of a headquarters/staff element and 4 companies. It is commanded and staffed by cadets.

|  |  |  |
| --- | --- | --- |
|  | **BN Headquarters** |  |
| **HHC Airborne Co.** | **Air Assault Co.** | **Ranger Co.** |

**Leadership Selection** - The Professor of Military Science (PMS) selects cadets for leadership positions on the basis of their demonstrated leadership qualities, proficiency in military subjects, attitude, academics, and participation in the program. Cadet Officers are MS IVs. Positions are given twice during the academic year.

**Position/Rank**

**Duties and Responsibilities of the Commanders and Staff**

**Battalion Commander is** responsible for all cadet battalion activities. He or she must insure activities and training are planned and coordinated by the cadet staff and the activities or training is professionally executed. The Commander sets the direction and standards for the battalion. Specific responsibilities include-

* The morale and esprit of the battalion
* The health and welfare of the battalion
* All training, operations, and plans
* All safety, discipline, and promotions
* Professional development of officers
* Maintain connectivity with lateral and higher commanders
* **Everything the battalion does or fails to do**

**Executive Officer (XO C/MAJOR)** is the commander’s principal assistant for directing, coordinating, supervising, and training the staff except in areas the commander reserves. The commander normally delegates executive management authority to the XO. The XO frees the commander from routine details and passes pertinent data, information, and insight from the staff to the commander and from the commander to the staff. Specific responsibilities include-

* Directs staff tasks
* Conducts staff coordination
* **Ensures efficient and prompt staff actions**
* Oversees the battalion orders process
* Authority of commander in the commander’s absence

**Battalion Sergeant Major (C/SGM)** serves as an intermediary between the Battalion Commander and Cadets. He/she is responsible for insuring standards of appearance and performance is understood and met, also providing supplementary training as required. He/she is also responsible for formations.

* Principal advisor to the commander on the state of morale, discipline, and training of cadets within the battalion
* Advises the Battalion Commander on planning, coordinating and supervising activities of the battalion
* Works as a catalyst in communication to and from cadets to the cadet battalion chain of command and staff
* Accounts for personnel during all Battalion level activities and events
* Conducts Battalion formations; responsible for training and execution of drill and ceremonies at all levels
* Oversees the training and performance of the Battalion Color Guard
* Responsible for the appearance of cadets, equipment and facilities
* Serves as a link between all cadets and the Senior Military Instructor
* Responsible for the readiness and implementation of any hip-pocket training
* Performs all other duties as assigned by the battalion commander
* Assist the S1 in the supervision of the awards program
* Sets the example in appearance, attitude, conduct, bearing, tact, discipline, and performance
* Perform other duties as the battalion commander directs and keep the BN CDR , BN XO and SMI informed of all actions in conjunction with assigned positions

**S-1** **(Administrative Rosters & Personnel, C/Captain)** is the principal staff officer for all matters concerning human resources including personnel readiness, personnel services, cadet contact rosters, and headquarters management. Informs all cadets of enrollment activities and maintains the cadet recruiting incentive award program. Specific responsibilities include:

* Personnel Accountability
* Manning; assignment orders
* Personnel actions (promotions and awards)
* Health and welfare programs and activities
* Unit functions
* Staff planning and supervision
* Monitors medical, legal, safety and public relation issues
* Coordination of staff responsibility for special staff officers

**S-2 (Intelligence, C/Captain)** is the staff officer that conducts mission analysis on all matters concerning the enemy/threat, the environment as it affects the enemy/threat, intelligence, and counterintelligence. Specific responsibilities include:

* Military intelligence
* Counterintelligence
* Operational Security (OPSEC)
* OPFOR training and employment
* Intelligence training
* Disseminates weather information
* Map procurement/distribution

**S-3 (Planning & execution of cadet training, C/Major)** is the staff operations officer responsible for training, operations and plans. He/she works directly for the cadre S-3. Specific responsibilities include:

* Training
* Operations Orders and plans
* Force development and modernization
* Staff planning and supervision
* Coordination of staff responsibility for special staff officers

**S-4 (Logistics, C/Captain)** is the staff officer responsible for coordinating the logistics integration of supply, maintenance, transportation, and services for the command. Specific responsibilities include:

* Logistic operations and plans
* Determining current and projected supply status
* Supply
* Maintenance
* Transportation Services
* Staff planning and supervision

**S-5 (Civil-Military Operations, C/Captain)** is the staff officer that is responsible for coordinating all cadet recruiting and retention activities and coordinates directly with the cadre enrollment and marketing officer for guidance and missions.Specific responsibilities include:

* Civil-military operations
* Community relations
* Host nation support
* Staff planning and supervision
* Minimizing civilian interference with combat operations
* Public Affairs Officer (PAO): UPAR Liaison
* Coordinates Dining-In (Fall) and Military Ball (Spring)

**S-6 (Command, control, and communications, C/Captain)** is the staff officer that conducts mission analysis on all matters concerning command, control, communications, and computer operations. Specific responsibilities include:

* Plans and directs unit Signal operations
* Plans and directs unit command and control
* Automation management
* Information security
* Staff planning and supervision

**Specialty Mentorship Staff Officer** – Runs the Mountaineer Battalion Mentorship program. As such he/she assigns MSIV-MSIII mentors, to assists the MS I & MSII Basic Cadets in their leadership skills and academic endeavors. He or she does the necessary training and monitors the semester program’s progress.

**Ranger Challenge Commander** plans and implements Ranger Challenge training. Coordinate all supply and administrative requirements with the staff to include the tracking of Ranger Challenge qualifications and attendance at meetings and PT.

**Color Guard Commander** plans and implements all training and activities. The Commander will coordinate all administrative and logistical requirements with the staff. Color Guard Commander will keep up with the tracking of qualifications and attendance at meetings and PT.

**Duties and Responsibilities of Company Personnel**

**Company Commander (CO, C/CPT)**

1. Commands and controls the Company.
2. Executes tactical officer/NCO and committee instruction.
3. Executes the daily training plans.
4. Disseminates information/issues orders.
5. Exercises command through the chain of command.
6. Inspects and follows up on instructions.
7. Accepts responsible for all unit actions.

**Company Executive Officer (XO, C/1LT)**

1. Perform duties as assistant to CO.
2. Act as CO in absence of the commander.
3. Act as liaison between platoon leaders/CO.
4. Coordinate and follow up as CO directs.
5. Supervise equipment distribution and establish load plans for movement.
6. Establish night training site.
7. Maintain accurate accountability

**First Sergeant (1SG, C/1SG)**

* Principal advisor to the commander on the state of morale, discipline, and training of cadets within the company
* Advises the Company Commander on planning, coordinating and supervising activities of the company
* Works as a catalyst in communication to and from cadets to the cadet company chain of command and staff
* Accounts for personnel during all company level activities and events
* Conducts company formations; responsible for training and execution of drill and ceremonies at company level
* Is familiar with all the members of their unit and makes continuous evaluation of their subordinates with regard to performance, effectiveness and appearance so that they may make valid recommendations for promotion/reduction and awards
* Responsible for the appearance of cadets, equipment and facilities
* Sets the example for their company in appearance, attitude, conduct, bearing, tact, discipline, and performance
* Responsible for the readiness and implementation of any company level hip-pocket training
* Make inspections of cadets in ranks as deemed necessary
* Will be familiar with the duties of the cadet staff and battalion sergeant major as well as all the members of the command
* Performs other duties as the company commander directs and keeps the company commander informed and the battalion sergeant major informed of all actions in conjunction with assigned position

**Platoon Leader (PL)**

1. Commands and controls the Platoon.
2. Executes as the tactical officer/NCO and committee instruction.
3. Executes the daily training plans.
4. Disseminates information/issues orders.
5. Exercises command through the chain of command.
6. Inspects and follows up on instructions.
7. Accepts responsible for all unit actions.

**PLATOON SERGEANT (PSG)**

1. Assist the platoon leader.
2. Coordinate with squad leader.
3. Organize platoon formations.
4. Account for platoon attendance and render report in company formation.
5. Supervise issue/turn-in, clean up, equipment, assembly, and school of the soldier.
6. Move the platoon to training areas.

**Squad Leader (SL)**

1. Controls and accounts for personnel and equipment.
2. Ensures barracks/personal appearance meet standards.
3. Supervises distribution of equipment, ration, and ammunition.
4. Controls squad formation and movements.
5. Prepares and issues OPORDs.
6. Conducts squad offensive, defensive and patrolling operations.
7. Conducts squad battle drills.
8. Establishes LP/OPs.
9. Ensures squad and squad member equipment is maintained and secured.

## 

## Army Officer and Enlisted Ranks

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Second Lieutenant** | **First Lieutenant** | **Captain** | **Major** | **Lieutenant Colonel** |
| **Second Lieutenant (2LT) O-1** | **First Lieutenant (1LT) O-2** | **Captain (CPT) O-3** | **Major (MAJ) O-4** | **Lieutenant Colonel (LTC) O-5** |
|  | **Colonel** | **Brigadier General** | **Major General** |  |
|  | **Colonel (COL) O-6** | **Brigadier General (BG) O-7** | **Major General (MG) O-8** |  |
|  | **Lieutenant General** | **General** | **General of the Army** |  |
|  | **Lieutenant General (LTG) O-9** | **General (GEN) O-10** | **General of the Army (GOA)** |  |
| **No Insignia** | **Private** | **Private First Class** | **Specialist** | **Corporal** |
| **Private (PVT)** E-1 | **Private (PV2)** E-2 | **Private First Class (PFC)** E-3 | **Specialist (SPC)** E-4 | **Corporal (CPL)** E-4 |
| **Sergeant** | **Staff Sergeant** | **Sergeant First Class** | **Master Sergeant** | **First Sergeant** |
| **Sergeant (SGT)** E-5 | **Staff Sergeant (SSG)** E-6 | **Sergeant First Class (SFC)** E-7 | **Master Sergeant (MSG)** E-8 | **First Sergeant (1SG)** E-8 |
|  | **Sergeant Major** | **Command Sergeant Major** | **Sergeant Major of the Army** |  |
|  | **Sergeant Major (SGM)** E-9 | **Command Sergeant Major (CSM)** E-9 | **Sergeant Major of the Army (SMA)** |  |

***"...but for a soldier his duty is plain. He is to obey  
the orders of all those placed over him and whip the  
enemy wherever he meets him."***

**-Ulysses S. Grant-**

## Training

The Mountaineer Battalion always conducts training in a safe manner, is mentally/physically challenging which is exciting and fun. The training is designed to prepare you for Warrior Forge and service as a commissioned officer. Our training program is progressive and sequential. Mastering the skills will set conditions for your future success in or out of the Army.

**Classroom** – The class schedule for each military science year group is different, along with the subject matter taught.

**Leadership Lab** – Labs provide practical experience in leadership and military skills. Labs stress practical application of skills and techniques learned in the classroom. They also provide a means for developing camaraderie among cadets. Activities conducted at Labs include: squad tactics and patrolling, water survival, weapons familiarization, drill and ceremonies, communications, land navigation, rappelling and more.

**Field Training Exercises (FTX)** – Cadets practice tasks taught in the classroom and leadership lab in a field environment. Generally FTXs are held once per semester and vary in length from one to three days depending on the training involved. Topics range from rappelling to land navigation and small unit tactics.

**Physical Training** – Being physically fit is a requirement for Army officers. Like other training PT is sequential and progressive. Remedial PT is for cadets who fail the APFT, are overweight or do not score 70 points on each APFT event. **See Appendix**

**Additional Training**

Cadets have the opportunity to attend summer training programs and schools. Attendance at the schools is based on the numbers of available slots and is at the discretion of the Professor of Military Science.

**Air Assault Training**

Basic Air Assault Training is a ten day course held at Fort Campbell, KY. Students at the course will learn fast roping techniques, sling load operations, Army aircraft specifications, and rappelling. Cadets wishing to participate in Air Assault Training must be able to complete an Army Obstacle Course and a twelve mile road march in under three hours. Successful completion of the course allows Cadets to wear the air assault badge.

**Airborne Training**

The Army’s Basic Airborne Course is a three week course held at Fort Benning, GA. Students at the course will learn basic parachuting techniques employed by the Army. The course is divided into three – one week phases. Ground Week emphasizes the physical training needed to properly conduct slips and parachute landing falls. During Tower Week, students will learn proper exiting procedures from a mock aircraft. The last week of the course, Jump Week, involves five jumps from a aircraft. Successful completion of the course authorizes Cadets to wear the basic parachutist badge.

**Cadet Troop Leader Training (CTLT)**

CTLT is designed to give cadets realistic leadership experience along with a first-hand knowledge of the duties, responsibilities, and living conditions of a lieutenant in the United States Army. Cadets are assigned for three weeks to an active duty Army unit. They are assigned to a sponsor who will serve as a mentor for the duration of the program. Participation in this program is usually limited to graduates of LDAC but before the commencement of Autumn Quarter.

Once Cadets are selected to participate in the program and placed on orders, successful completion of the course becomes a commissioning requirement. This requirement is waiverable. At the conclusion of CTLT, their sponsor will send an evaluation report to the PMS for future counseling and evaluation. Most branches of the Army offer CTLT spots. However, the type of unit and number of available slots changes on a yearly basis.

**Leader’s Development and Assessment Course (LDAC)**

LDAC is a course all ROTC Cadets must complete in order to receive a commission in the United States Army. It is held in Ft. Lewis, WA and lasts roughly seven weeks. Cadets are tested on leadership potential and skills learned during their completed years of ROTC Training. A final Cadet Evaluation Record is given to each cadet to be used for their accessions packet. Evaluated events include garrison operations, land navigation, physical fitness, Field Leaders Reaction Course (FLRC), Patrolling, and Squad Training Exercises.

**Leaders Training Course (LTC)**

LTC is held in Ft. Knox, KY during the summer. Successful completion of this course fulfills the basic course requirement for ROTC Cadets. The course teaches basic military skills such as drill and ceremony, garrison operations, basic rifle marksmanship, military field crafts, rappelling, and Situational Training Exercises

**Mountain Warfare Training**

The Army’s Mountain Warfare School is held at the Jericho Firing Range in Jericho, VT. Students at the course learn knot tying, rappelling, vertical assent, mountain survival, first aid, and land navigation utilizing an altimeter. The course utilizes daily road marches with practical exercises of classroom lectures.

**Nurse Summer Training Program (NSTP)**

The NSTP Clinical elective provides nursing Cadets progressive experience in a clinical environment while introducing them to the duties, roles, responsibilities, and expectations of a junior Army Nurse Corps Officer. The NSTP aims to develop, practice, and evaluate leadership skills in a clinical environment based on acquired knowledge. Cadets will also become familiar with the Army Medical Department and develop the interpersonal skills needed as a member of the Army Nurse Corps. Participation is limited to Nursing majors.

**Simultaneous Membership Program (SMP)**

The SMP allows Cadets to serve with a National Guard or Army Reserve Unit while simultaneously participating in ROTC. Members of this program are considered Cadets by their parent unit. They attend their unit’s monthly drill and are paid as an E-5. If an ROTC event conflicts with an event at their unit, ROTC functions will take precedence. SMP Cadets are required to attend all regular ROTC functions.

***“A pint of sweat will save a gallon of blood”***

**-George S. Patton-**

**Army ROTC Activities and Organizations**

## ****Activities****

The Department of Military Science encourages cadets to participate in organizations and activities on campus, as well as those sponsored by Army ROTC. These activities promote leadership opportunities, and increase knowledge.

**Dining In** – This is a formal dinner for Cadre, Cadets and very special guests only. No one else allowed to attend this function. The Mess follows a very formal set of rules established back in the days of our Frontier Army and is meant to build camaraderie and esprit-de-corps for the units soldiers only. All Cadets and Cadre are in formal military uniform.

**Military Ball or Dining Out** – This is a formal dinner for Cadre, Cadets and their guests (dates or spouses). Special guests will be invited as well. The Mess follows some traditions but has a much less formal set of rules. Female Cadets and Cadre are allowed to wear a formal dress rather than a formal uniform.

**Commissioning Ceremony** – It is a moving ceremony that has special meaning for those being commissioned. It is important for our Cadets to see the light at the end of the tunnel and to see what all your hard work is for.

**Community Service** – Every contracted Cadet in the Mountaineer Battalion is required to perform at least 4 hours of community service each semester. This is to give back to the community that gives so much support to this great program of ours. This service can be performed for any organization you choose.

**Organizations**

**Color Guard –** Members of the Honor Guard receive special instruction in all the mechanics associated with honoring the National Colors, to include drill and ceremonies and the manual of arms. The Honor Guard presents the Colors at campus social events and community functions throughout the school year. Interested cadets may contact the Cadet Battalion Executive Officer.

**Intramurals –** Intramural sports provides the opportunity to enhance the college experience outside of the typical ROTC environment by providing the cadets the chance to participate in the fun and excitement of intramural competition. Intramural sports offer lessons involving character, emotion, competition, humility, and overcoming adversity.

**Ranger Challenge – Ranger** Challenge is a grueling, nonstop competition designed to provide the ultimate physical and mental challenge to our cadets. Those who make it to the final competition truly represent the best Army ROTC has to offer. ROTC members team up by school to match stamina, determination and military skills in an annual competition that has been called the most demanding intercollegiate contest in the country. "The Warrior Spirit - that's what Ranger Challenge is all about."

**Scabbard and Blade –** Scabbard and Blade is the Military's on-campus honor society. Its primary purpose is to raise the standard of military education in American colleges and universities; to unite in closer relationship their military departments; to encourage and foster the essential qualities of good and efficient officers; and to promote friendship and good fellowship among cadets. The Society also disseminates knowledge of military education to the students and people of the country. In general they acquaint the people with our national defense needs. With the growth in size and influence of the Society, students are realizing that military service should be performed willingly, cheerfully, and wholeheartedly.

## ****Military Customs and Courtesies****

    Military customs and courtesies exist for the purpose of fostering pleasant, ethical, and harmonious living, good taste and manners. The adage, "Do unto others as you would have others do unto you," remains sound guidance for proper conduct anywhere.

    A custom is an established practice. Customs include positive actions - things to do, and taboos - things to avoid doing. All established arts, trades, and professions, all races of people, all nations and even different sections of the same nation have their own practices - their customs - by which they govern a part of their lives. The Army has its own customs, both official and social. Some have been handed down from the past, while others are of comparatively recent origin.

    Some of our most common customs are outlined herein.

* 1. All junior cadets render the hand salute greeting when meeting a cadet officer when both cadets are in uniform. The salute will also be rendered when meeting a cadre officer or ANY military officer when both the cadre officer and the cadet are in uniform. The salute will be followed by the greeting of the day or the Mountaineer motto. The salute is only exchanged inside when reporting directly to an officer. The rules on saluting apply to other service cadre and cadet officers as well.
  2. Stand when talking to an officer and remain standing until invited to be seated. Do not lean, or sit, on desks when talking to a seated officer.
  3. Stand when a senior officer enters a room. The first person to see the senior officer enter will call everyone in the room to attention and all will remain at attention until told to "carry on" by the senior. Normally, if the senior is in and out of the room or area many times each day, it is necessary to call attention only the first time each day.
  4. Male officers are addressed as "Sir". Female officers are addressed as "Ma'am". When addressing more than one male officer, the correct address is “Gentlemen”. When addressing more than one female officer, the correct address is “Ladies”. You may address either by their rank and last name, i.e., "Major Smith". Noncommissioned officers are called by rank and last name, i.e., "Sergeant Jones". Cadets are called "Mr." or "Miss" (regardless of marital status) followed by their last name, i.e., "Miss Smith", or "Mr. Stone". The rule on officers and noncommissioned officers applies to both cadre and cadet officers and noncommissioned officers.
  5. From time to time during the year, cadets will be invited to both official and unofficial social functions. The invitation will specify time and date and probably the initials, RSVP. RSVP means you are to respond as soon as possible to advise your host that you will or will not attend. It is a serious breach of etiquette to ignore this responsibility to respond to your host's invitation. Unless children are specifically invited to the function, they should not be taken.
  6. When the National Anthem or its counterpart in field music, "To the Colors," is played, or when the flag is passing in parade or is raised at reveille or lowered at retreat - all individuals, military or civilian will render appropriate courtesies. Civilians and children should stand and render the honors by placing the right hand over the heart. Soldiers in uniform will come to the position of attention and salute. Any member of the Armed Services who seeks shelter to avoid the rendering honors to the National Anthem or Flag commits a serious breach of military courtesy. Army personnel and dependents should stand whenever "The Army Song" is played.
  7. Finally, when in doubt about customs, traditions, and courtesies, ask.

## ****Uniform Wear & Appearance****

When you wear your uniform you represent the Mountaineer Battalion, the Reserve Officers' Training Corps, and the United States Army. Keep your uniform neat and wear it with pride. You are responsible for maintaining your uniform and wearing it in accordance with this handbook and Army Regulation. Wearing a military uniform is a privilege. It sets you apart as a special person. Wear the uniform with pride.

Reference Book: AR 670-1 (Wear and Appearance of Army Uniforms and Insignia.)

**Wearing of the Uniform**

1. When in uniform, always wear the complete uniform; never mix articles of civilian clothing with uniform parts. Your uniform shoes, socks, and all weather coat without insignia may be worn with your civilian clothes, however.
2. Uniforms will be clean and neatly presented when worn.
3. The cap will be worn when outdoors. Keep buttons buttoned, zippers closed, and snaps fastened. Footwear and brass must be highly shined.

The Army ROTC uniform will not be worn outside of the United States and its possessions, except by specific authority.

  ROTC cadets may wear the issue uniform within the United States and its possessions when -

1. Assembling for the purpose of military instruction.
2. Engaging in the military instruction of a cadet corps or similar organization.
3. Traveling to and from the institution in which enrolled.
4. Visiting a military station for participation on military drills or exercises.
5. Attending other functions as authorized by the BN CDR for such wear.

          No part of the uniform distinctly belonging to the US Army may be worn with civilian clothing. Likewise, no civilian clothing items will be worn when in uniform. The issued uniform will be worn complete unless otherwise directed. An exception to this is safety equipment required by law or regulation, such as motorcycle helmets and reflective vests when riding motorcycles.

          Uniforms will be properly cleaned and maintained. Headgear will be worn at all times when outdoors unless directed otherwise. Headgear is not worn indoors, except on drill floors, or under arms.

**PT Uniform** - The uniform consists of the Army black and gray T-shirt, black shorts, white crew socks and running shoes. This may be supplemented by the addition of the Army winter top and bottom during cooler weather.

**ACU’s –** ACU’s may be worn by cadets who have been issued them by either the ROTC supply tech or their National Guard or Reserve unit. They should be washed in cold water with mild detergent hung to dry. Velcro closed all pockets and blouse your pants at the top of the boot. Subdued unit patches and tabs and all other patches will be Velcro to sleeves of the shirt. The Cadet Command patch is worn on the left shoulder.

"US Army" and "Name" tapes will be obtained from supply and Velcro immediately above the pocket of the ACU shirts. The tapes will be 4 1/2 inches long. The supply sergeant will provide all patches, tapes and insignia and will coordinate all Velcro requirements.

Subdued qualification badges (metal only) are worn 1/4 inch above the "US Army" tape (See AR 670-1).

The ACU cap is the basic headgear for this uniform. It will be worn straight on the head so that the cap band creates a straight line around the head parallel to the ground. The cap will be worn so no hair shows on the forehead. Officers will wear non-subdued insignia of rank on the front of the cap centered between the bill and the top edge of the cap. Army Cadet enlisted members and NCOs will wear the subdued rank in the same manner. Velcro Name tape will be center on back of headgear, will be 4 ½ inches long. (See AR 670-1).

**ROTC Class A Uniform**

          Cadets will be groomed in accordance with Chapter 1, AR 670-1, when wearing the class A uniform, see Annex B.

**(1)  Insignia of rank –** Non-subdued insignia will be worn centered on both shoulder loops of the coat, 5/8 inch from the outside shoulder seam.  The top of enlisted insignia will point toward the individual's neck.

**(2)**  **Distinctive Unit Insignia (DUI) –** The DUI is worn on the shoulder loops of the coat and centered between the insignia of grade and the outer edge of the button.

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| --- | --- |
| http://www.princeton.edu/~armyrotc/670-1/shoulderenlisted.jpg | http://www.princeton.edu/~armyrotc/670-1/shoulderofficer.jpg |
| Insignia of rank and Distinctive Unit Insignia on shoulder loop Class A | |

**(3)  Torch of Knowledge –** This insignia is worn by Basic Course (MS I and MSII class) cadets centered on both collars parallel to the inside edge of each lapel with the outside edge of the insignia positioned 1 inch above the notch of the lapel.

|  |  |
| --- | --- |
| http://www.princeton.edu/~armyrotc/670-1/torchmale.jpg | http://www.princeton.edu/~armyrotc/670-1/torchfemale.jpg |
| Class A - Torch of Knowledge Male | Class A - Torch of Knowledge Female |
|  |  |

**(4)  R.O.T.C. Initials –**This insignia is worn by Advanced Course (MS III and MSIV class) cadets centered on both lapels of the coat, parallel to the inside edge of each lapel.  The lower edge of the insignia is positioned 5/8 inch above the notch of the lapel.

|  |  |
| --- | --- |
| http://www.princeton.edu/~armyrotc/670-1/rotcmale.jpg | http://www.princeton.edu/~armyrotc/670-1/rotcfemale.jpg |
| Class A - ROTC Insignia Male | Class A - ROTC Insignia Female |

**(5)**  **Branch Insignia** – Second semester MS IV's may wear branch insignia centered on both lapels, 1 1/4 inches below the ROTC initials, with the insignia bisecting the ROTC initials and parallel to the inside edge of the lapel.

|  |
| --- |
| http://www.princeton.edu/~armyrotc/670-1/branchinsignia.jpg |
| Class A - Branch Insignia |

**(6)  Name plate –**

**(a)**  **Male cadets –** The nameplate will be worn on the flap of the right breast pocket, centered from left to right and between the top of the button and the top of the pocket on the Army Green 415 shirts and the coat of the Army green uniform.

**(b)**  **Female cadets –**On the Army green uniform, the nameplate will be worn between 1 to 2 inches above the top button, centered horizontally on the wearer's right side.  Placement of the nameplate may be adjusted to conform to individual figure differences.

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| --- | --- |
| http://www.princeton.edu/~armyrotc/670-1/nameplatemale.jpg | http://www.princeton.edu/~armyrotc/670-1/nameplatefemale.jpg |
| Class A - Nameplate Male | Class A - Nameplate Female |

**(7)**  **Ribbons –** Only authorized ribbons will be worn. Only cadet or enlisted ribbons will be worn, *not both.*  Ribbons will be worn in the order of precedence from the wearer's s right to left in one or more rows either with no space or a 1/8 inch space between rows.  No more than four (4) ribbons will be worn in any one row.  Male personnel will wear their ribbons centered 1/8 inch above the left breast pocket in as many rows as necessary.  Female personnel will wear them centered on the left side with the bottom row positioned parallel to the bottom edge of the name plate.  Placement of the ribbons may be adjusted to conform to the individual’s figure differences.

**(8)**  **Other Insignia, Badges and Tabs –** See CCR 670-1 and AR 670-1 for instruction on wear.

**(9)  AG-415 green shirt, short and long sleeve** – The short and long sleeve shirt can only be worn with the necktie or neck tab.  Name plate and cloth shoulder boards with embroidered cadet rank will be worn on both uniform shirts.

**(10) A Mountaineer Battalion Crest –** The Mountaineer Battalion Crest will be worn centered between the top of the rank and the outside edge of the button on both epaulets. All cadet-enlisted personnel wear an additional crest on the garrison cap. Officers wear their rank. See illustrations.

          The Class A uniform is converted to the Cadet Green Dress uniform by substituting a plain white long sleeved shirt for the gray-green shirt. A black 4-in-hand tie is worn for occasions before 1800. A plain black bow tie, no more than 2 inches wide, is worn for occasions after 1800. Boots and organizational berets (such as airborne berets) will not be worn with this uniform.

**Cadets may have officers' braid sewn to their trousers and jackets when they are within 60 days of commissioning. See AR 670-1 for instructions**.

**CLASS B UNIFORM -** The Class B uniform for both men and women is the Class A uniform without the jacket. The shirt or blouse will be worn in the following manner.

1. Long sleeved shirt or blouse
2. Necktie or neck tab is worn at all times.
3. Short sleeve shirt or blouse - necktie or neck tab is optional.
4. Nameplate.
5. Men-the nameplate is worn centered on the right pocket flap between the button and top of the pocket.
6. Women - the nameplate is worn in a comparable position to the location on the "Classic" jacket.
7. Cadets will wear brass insignia of rank on their shirt collar points in the same manner as subdued insignia is worn on the BDU uniform. Cadet non-commissioned and commissioned officers may wear shoulder boards on the epaulets.
8. Ribbons and badges may be worn on the class B shirt. Cadets may wear all authorized awards, badges, and shoulder cords. No more than two skill badges may be worn above the left shirt pocket above the ribbons. The shirt collar should not hide badges. Awards and decorations will be worn in a manner similar to the way they are worn on the Class A coat.

**Personal Appearance**

The Army is a uniformed service where discipline is judged, in part, by the manner in which the individual wears the prescribed uniform.  Therefore, a neat and well-groomed appearance by cadets is fundamental within the Army and contributes to building the pride and esprit essential to an effective military force.  A vital ingredient of the Army's strength and military effectiveness is the pride and self-discipline that American soldiers bring to their Service.  It is the responsibility of the PMS to ensure that cadets and military personnel under his command present a neat and soldierly appearance.  It is the duty of all cadets to take pride in their appearance.  Physical fitness and acceptable weight standards are also factors in personal appearance. (Refer to AR 670-1)

**1. Hair**

There are many hairstyles that are acceptable in the Army.  So long as the cadet's hair is kept in a neat, clean manner, the acceptability of the style will be judged solely by the criteria described below.  Extreme or fad style haircuts or hairstyles are not authorized.  If dyes, tints, or bleaches are used, colors used must be natural to human hair and not present an extreme appearance.  Lines or designs will not be cut into the hair or scalp.  Styles of hair and texture differ among the different ethnic groups and these differences affect the length and bulk of hair as well as the style worn by each cadet.  Haircuts, without reference to style, will conform to the following standards.

**Male**:

* 1. The hair on top of the head will be neatly groomed.  The length and bulk of the hair will not be excessive or present a ragged, unkempt, or extreme appearance.  Hair will present a tapered appearance and when combed will not fall over the ears or eyebrows or extend below the top edge of the collar except for the closely cut hair at the back of the neck.  A block cut fullness in the back is permitted in moderate degrees as long as the tapered look is maintained.  In all cases, the bulk or length of hair will not interfere with the normal wear of headgear.
  2. Sideburns will be neatly trimmed.  The base will not be flared and will be a clean-shaven, horizontal line.   Sideburns will not extend below the lowest part of the exterior ear opening.
  3. The face will be clean-shaven, except mustaches are permitted.  If a mustache is worn, it will be kept neatly trimmed, tapered, and tidy and will not present a chopped-off appearance.  No portion of the mustache will cover the upper lip line or extend sideways beyond a vertical line drawn upward from the corner of the mouth.  Handlebar mustaches, goatees, and beards are not authorized.  Beard growth is an exception only when prescribed by the appropriate medical authority.

**Female**

(a)  Hair will be neatly groomed.  The length and bulk of the hair will not be excessive or present a ragged, unkempt, or extreme appearance.  Hair will not fall over the eyebrows or extend below the bottom edge of the collar. Hair styles will not interfere with proper wearing of military headgear.

(b)  Wigs or hairpieces may be worn as long as the wig or hairpiece is of a natural hair color and the style and length conform to appearance standards.

 (c)  Hair holding ornaments (such as but not limited to, barrettes, pins, clips, bands), if used, must be unadorned and plain and be transparent or similar in color to the hair, and will be inconspicuously placed.  Beads or similar ornamental items are not authorized.

**2. Wearing of Jewelry.**

* 1. The wearing of a wrist watch, wrist identification bracelet, including a conservative style MIA/POW identification bracelet (only one item per wrist), and no more than two rings, one per hand, is authorized with cadet uniforms unless prohibited for safety or health reasons as long as the style is conservative and in good taste.
  2. No jewelry, watch, chains or similar items, to include pens and pencils, will appear exposed on uniforms.  Authorized exceptions are a conservative tie tack or tie clasp which may be worn with the black four-in hand necktie.
  3. Female cadets are authorized optional wear of screw-on, clip-on, or post-type earrings with cadet uniforms.  Earrings will not be worn with the Class C uniform (utility, field, or physical fitness uniforms).  Earrings will not exceed 6mm or ¼ inch in diameter.  They will be of gold, silver, white pearl, or diamond; unadorned and spherical.   When worn, earrings will fit snugly against the ear and will be worn as a matched pair with only one earring per ear lobe.  Male cadets are not authorized to wear any type of earrings when in uniform or when wearing civilian clothing on duty.
  4. Fad devices, vogue medallions, personal talismans, or amulets are not authorized for wear in uniform or on duty.

**3. Cosmetics.**  Female soldiers are authorized to wear cosmetics applied conservatively (as determined by the PMS) and in good taste. Exaggerated or faddish cosmetic styles are inappropriate with the uniform and will not be worn.  Lipstick and nail polish may be worn with all uniforms as long as the color is conservative and complements the uniform.   Extreme shades of lipstick and nail polish such as purple, gold, blue, and white will not be worn.

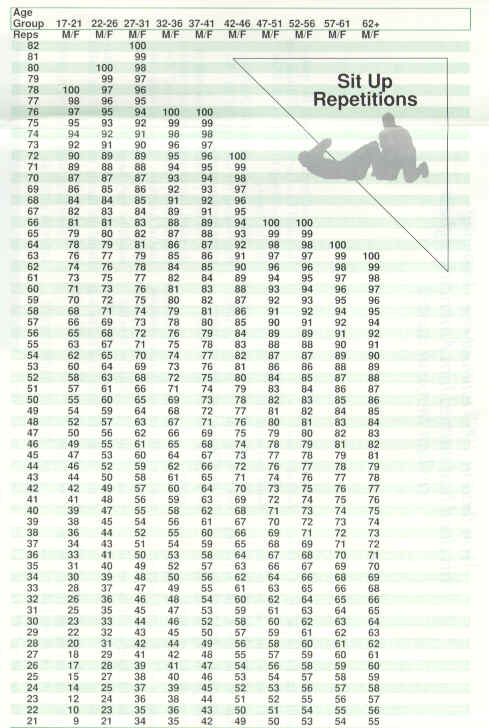
**4. Fingernails.**  All personnel will keep fingernails clean and neatly trimmed so as not to interfere with performance of duty, detract from the military image, or present a safety hazard.

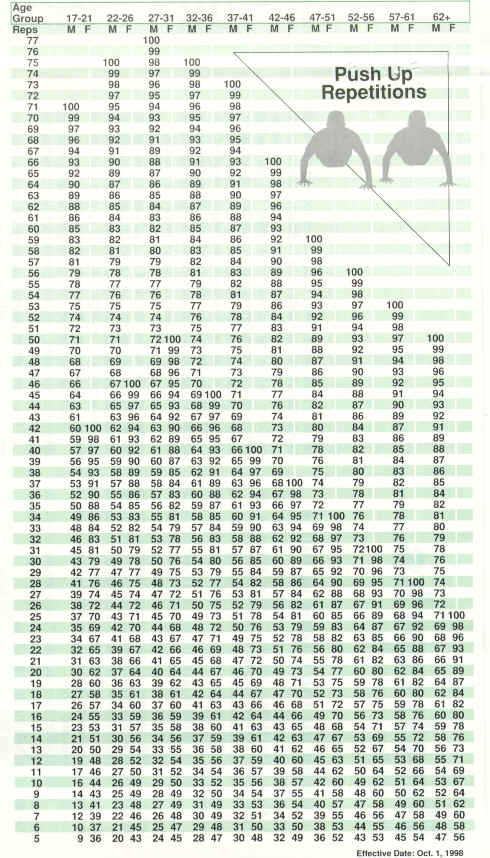
**5. Hygiene and body grooming.**  Cadets are expected to maintain good daily hygiene and wear their uniforms so as not to detract from the overall military appearance.  Tattooing in areas of the body, (i.e., face, legs) that would cause the tattoo to be exposed while in Class A uniform, detract from soldierly appearance.

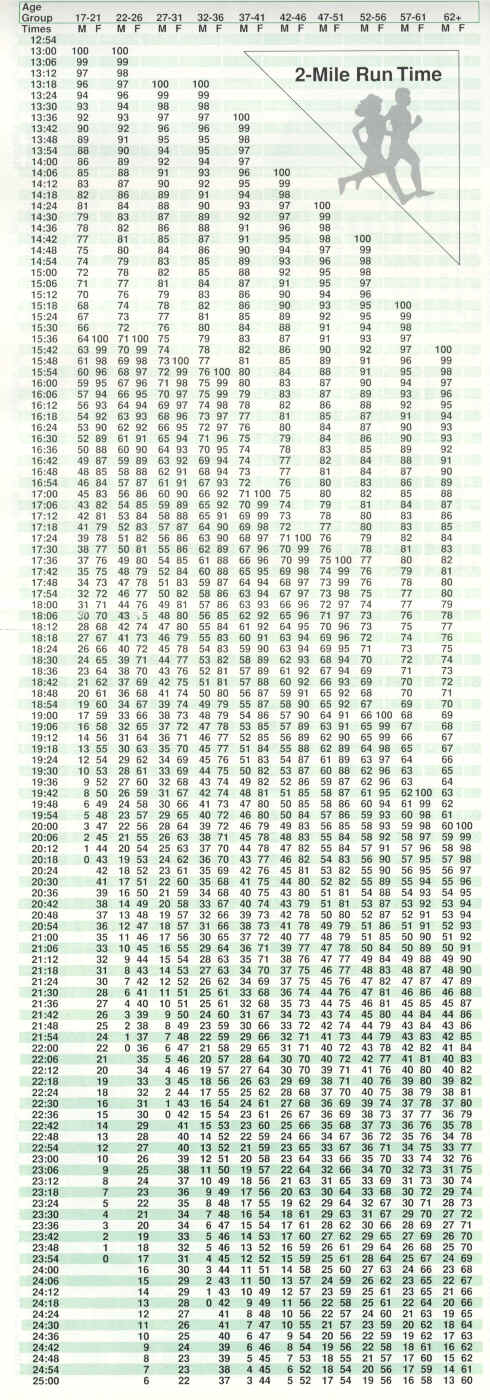
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## ****Annex A:**** APFT Standards

Cadet Command Regulation requires all cadets to take the APFT twice a quarter. When you leave ROTC you will be required to take it twice a year. Standards are based on age groups. The minimum requirements to pass the APFT are to score 60 points in each of the three events: sit-ups, pushups and the two-mile run. However, a good officer and soldier does not strive for minimums. You should strive for a maximum score of 100 points in every event.

Find the number of repetitions you did, or your run time in the leftmost column.  Follow that over to the appropriate age/sex column to determine your score for each event.  You must score at least 60 points on each event to pass.  You must pass all three events to pass the APFT.





**Annex B: Awards**

Eligible cadets may wear any medal, badge, award, or ribbon presented by the United States or foreign governments, authorized by AR 672-5-1. These will be worn in accordance with AR 670-1 and CCR 670-1. No more than 12 ribbons may be worn on the cadet uniform. ***Active duty, State National Guard or USAR awards/decorations will not be worn with cadet awards.***

**Shoulder cords –** Shoulder cords are worn on the left shoulder. If the cadet has earned more than one cord, he or she may decide which cord will be worn.

## ****ROTC Awards****

1. **SPECIAL AWARDS**

* 1. **Distinguished Military Students (DMS)** are MS IV's who are appointed by the Professor of Military Science. To be appointed a DMS, the cadet must possess outstanding qualities of leadership. The cadet must possess high moral character, have attained a standing in the upper third of the ROTC class and in the upper third of the Order-of-Merit list established by the PMS, and be in the upper half of their academic class.
  2. **DISTINGUISHED MILITARY GRADUATES** The Professor of Military Science appoints this award. To be appointed a DMG the cadet must be a DMS, receive his/her commission, receive a baccalaureate degree, continue to meet the requirements of a DMS, and rank in the top 20 percent of the ROTC Order of Merit List for that year group.
  3. The **ACADEMIC ACHIEVEMENT WREATH AWARD** is presented quarterly to cadets in the top 10 percent of their ROTC class. This is based on the quarterly cumulative ROTC GPA. The first award is the Wreath itself, 2d award is a red felt backing for the wreath, 3d award is a gray felt backing and the 4th award is gold felt backing.
  4. The **GEORGE C. MARSHALL** Award is presented to the most outstanding MS IV cadet, having completed Advanced Camp, who demonstrates the leadership and scholastic qualities epitomizing the career of General George C. Marshall.
  5. The **RANGER CHALLENGE TAB QUALIFICATION RIBBON** is awarded to all cadets who are awarded the RANGER CHALLENGE Tab.

**2. BATTALION AWARDS**

* 1. Appurtenances: consist of the numerals 2, 3, and 4 affixed to cadet ribbons to show subsequent awards. A number 2 is for the second award, number 3 for third, and number 4 for fourth. Unless noted otherwise all awards may be received more than once.
  2. Eligibility: All members of the Mountaineer Battalion are eligible for the following ribbons and certificates.
  3. Ribbons:

1. SMP Activation Award – Activated in a Reserve Unit call-up for 30 days or more.
2. CTLT Ribbon – Participated successfully in CTLT.
3. Dean's List Award (R-1-1) – Semester GPA 3.50-4.00.
4. Cadet Honors Award (R-1-2) – Semester GPA 3.20- 3.49.
5. Cadet Scholar Award (R-1-3) – Semester GPA 2.90-3.19.
6. Most Improved Grades (R-1-4) – Highest jump in Semester GPA.
7. ROTC Honors (R-1-5) – GPA of 4.0 in ROTC.
8. Battalion Commander's Academic Award (R-1-6) – BN CDR’s discretion, Scholarship winner, highest GPA for the year.
9. Platinum Medal Athlete (R-2-1) – Score 300 on APFT.
10. Gold Medal Athlete (R-2-2) – Score 290-299 on APFT.
11. Silver Medal Athlete (R-2-3) – Score 280-289 on APFT.
12. Bronze Medal Athlete (R-2-4) – Score 270-279 on APFT.
13. Most Improved Award (R-2-5) – Biggest increase in score since last APFT; Perfect attendance at PT. A cadet may receive only once.
14. Battalion Commander's Athletic Awards (R-2-6) – Bn Cdr's discretion, winning class of Wildcat Challenge Games.
15. Advanced Camp Graduate (R-3-3) – Graduated from Advanced Camp.
16. Region Ranger Challenge Winner (R-3-4) – To all members of the Ranger Challenge team which wins Region Competition.
17. Brigade Ranger Challenge Winner (R-3-5) – To all team members of the Ranger Challenge team that wins Brigade competition.
18. Ranger Challenge Team Member (R-3-6) – Member of Ranger Challenge team.
19. SGT York Award (R-3-7) – To the cadet who does most to support the ROTC program.
20. Color Guard (R-3-9) – Member of the Honor Guard.
21. Basic Camp Graduate (R-3-13) – Completed Leadership Training Camp

**3. CAMP AWARDS**

These awards are won through competition and demonstrated proficiency at Advanced Camp.

* 1. The **REGION COMMANDER'S LEADERSHIP AWARD** is presented to the most outstanding cadet in each Regiment.
  2. The **CAMP COMMANDER'S LEADERSHIP AWARD** is presented to the number one cadet in each company as determined by their total Camp evaluation scores.
  3. The **PLATOON LEADERSHIP AWARD** is awarded to the number one cadet training platoon in each cycle as determined by their total camp evaluation scores.
  4. The **PHYSICAL PROFICIENCY AWARD** is awarded to each cadet who scores in the top 10 percentile of points on the record APFT.
  5. The **MILITARY PROFICIENCY AWARD** is given to the top 5 percent of cadets in each camp cycle according to the individual's combined military proficiency scores.

**4. BADGES AND TABS**

1. The **US ARMY PT BADGE** is awarded to cadets achieving at least 270 on the APFT and meeting weight standards. Standards must be maintained during each APFT to continue wearing the badge.
2. The Commandant awards the **PARACHUTIST BADGE**, US Army Infantry School, to cadets for satisfactory completion of airborne training conducted at Ft. Benning, GA.
3. The **AIR ASSAULT BADGE** is awarded by the Commandant, US Army Air Assault School, for successful completion of training at Ft. Campbell, KY, Schofield Barracks, HA, or Ft. Rucker, AL.
4. The Commandant awards the **RANGER TAB**, US Army Infantry school, for satisfactory completion of training at Ft. Benning, GA.
5. The **ARMY ROTC RECONDO BADGE** is awarded to all cadets who were designated as **RECONDO** Qualified at Advanced Camp.
6. The **RANGER CHALLENGE TAB** is awarded to those outstanding cadets of the Mountaineer Battalion who represent the Battalion in Ranger Challenge competitions.
7. The **COLOR GUARD TAB** is awarded to those outstanding cadets of the Mountaineer Battalion who represents the Battalion Color Guard Completions and Ceremonies. The TAB will be worn 5/8” below Top of seem of the Left Shoulder sleeve in order of presentence.

## 5. All Awards

Using the Army's order of precedence the higher precedent award is worn to the top and to the right of all other awards. Lower precedent awards are worn below and to the left of other awards.

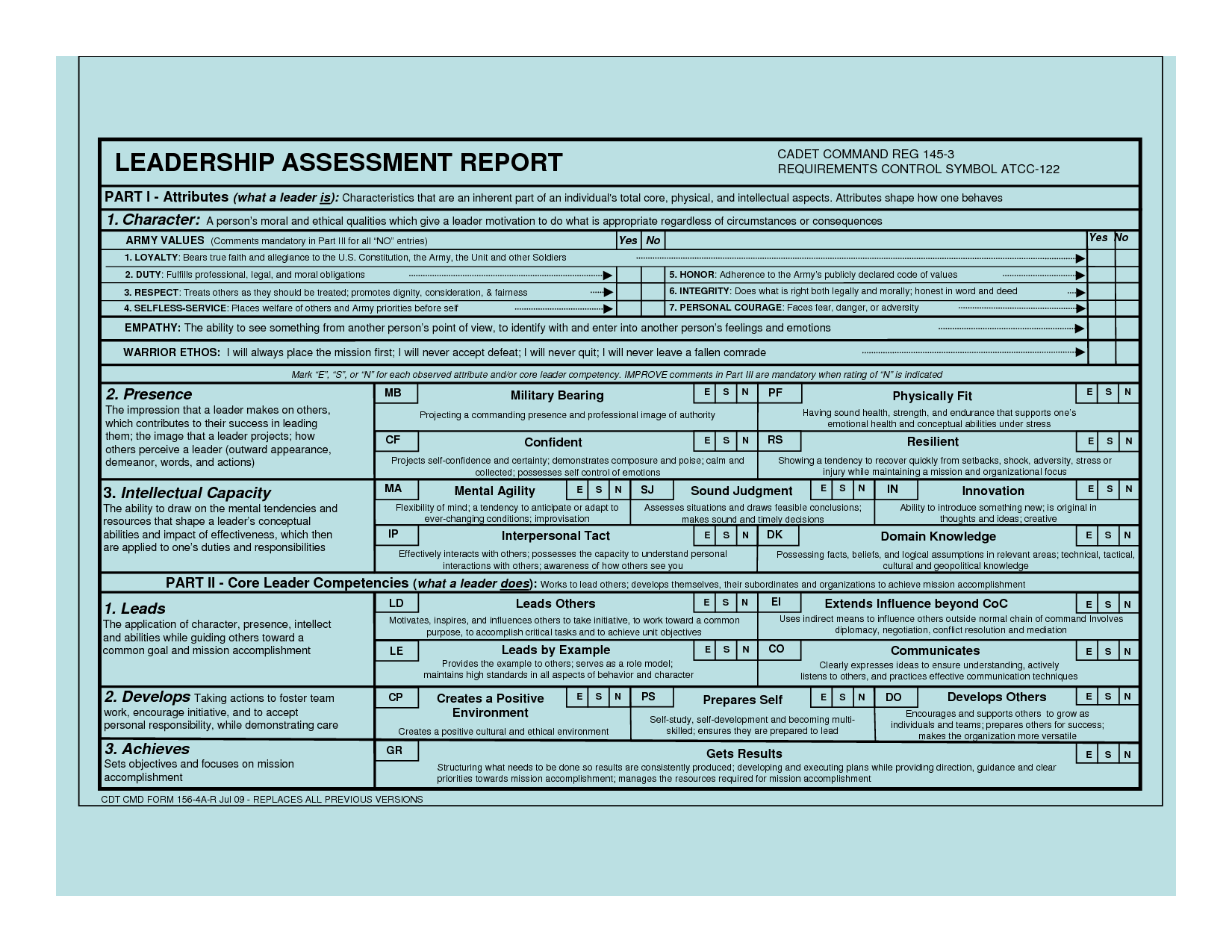
1. Department of the Army Cadet Command Medal for Heroism
2. Department of the Army Superior Cadet Award
3. Region Commander's Leadership Award (Advanced Camp)
4. Camp Commander's Leadership Award (Advanced Camp)
5. Platoon Leadership Award (Advanced Camp)
6. SMP Activation Award
7. Superior at Advanced Camp (R-3-1)
8. Excellence at Advanced Camp (R-3-2)
9. CTLT Ribbon
10. Advanced Camp Graduate (R-3-3)
11. Region Ranger Challenge Winner (R-3-4)
12. Brigade Ranger Challenge Winner (R-3-5)
13. Ranger Challenge Team Member (R-3-6)
14. SGT York Award (R-3-7)
15. Drill Team (R-3-8)
16. Color Guard (R-3-9)
17. Battalion Commander's Military Award (R-3-10)
18. One-Shot-One-Kill Award (R-3-11)
19. Bold Challenge (R-3-12)
20. Basic Camp Graduate (R-1-13)
21. Dean's List Award (R-1-1)
22. Cadet Honors Award (R-1-2)
23. Cadet Scholar Award (R-1-3)
24. Most Improved Grades (R-1-4)
25. ROTC Honors (R-1-5)
26. Battalion Commander's Academic Award (R-1-6)
27. Platinum Medal Athlete (R-2-1)
28. Gold Medal Athlete (R-2-2)
29. Silver Medal Athlete (R-2-3)
30. Bronze Medal Athlete (R-2-4)
31. Most Improved Award (R-2-5)
32. Battalion Commander's Athletic Award (R-2-6)
33. Task Force Dragon Recruiter 1st Class (R-4-2)
34. Task Force Dragon Recruiter 2nd Class (R-4-3)
35. Task Force Dragon Spirit (R-4-4)
36. Named by PMS (R-4-5)
37. Scabbard and Blade Officer's Ribbon
38. Scabbard and Blade Membership Ribbon
39. Pallas Athene Award
40. American Legion Military Excellence Award
41. American Legion Scholastic Excellence Award
42. Veterans of Foreign Wars Award
43. National Sojourners Award
44. Daughters of the American Revolution Award
45. Daughters of Founders and Patriots of America Award
46. Sons of the American Revolution Award
47. Military Order of the World Wars Award
48. American Veterans of World War II Award
49. National Defense Association Award
50. Society of American Military Engineers Medal of Merit
51. The American Logistics Association Award
52. The Reserve Officers' Association Award
53. The Retired Officers' Association Award
54. The Society of the War of 1812 Award
55. The American Defense Preparedness Award
56. Association of the United States Army Award

57. The Armed Forces Communications and Electronics Association Award

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| ROTC Cadet Awards (Displayed in order of precedence) | | | |
| http://www.usarotc.com/SRawards/r1.gif | **Superior Cadet Decoration Award** | | This award is given to the freshman, sophomore, junior and senior Cadet who is in the top 25% of their academic class and who have demonstrated qualities of leadership in scholastic and related activities, student organizations and sports participation. |
| http://www.usarotc.com/SRawards/r2.gif | **Region Commander's Leadership Award** | | This award is given to the most outstanding cadet in each regiment at the discretion of each regimental cadre at LDAC |
| http://www.usarotc.com/SRawards/r3.gif | **Camp Commander's Leadership Award** | | This award is given to the most outstanding cadet in each company at the discretion of each regimental cadre at LDAC |
| http://www.usarotc.com/SRawards/r4.gif | **Platoon Leadership Award** | | This award is given to the most outstanding cadet in each platoon at the discretion of each company cadre at LDAC. |
| r5.gif (2345 bytes) | Physical Proficiency Award | | This award is given to the cadets whose record APFT score is in the top 10% of the battalion. |
| r6.gif (2559 bytes) | Military Proficiency Award | | This award is given to the top 5% of cadets in each LDAC summer cycle. |
| r7.gif (2914 bytes) | Excellence at Advanced Camp | | This award is given to cadets who receive an overall rating of excellent at LDAC. |
| r8.gif (3389 bytes) | Satisfactory at Advanced Camp | | This award is given to cadets who receive an overall rating of satisfactory at LDAC. |
| r9.gif (3657 bytes) | Advanced Camp Graduate | | This award is given to cadets who graduate from advanced camp without an overall rating of excellent or satisfactory. |
| r10.gif (3272 bytes) | Regional Ranger Challenge Winner | |  |
| r11.gif (3467 bytes) | Brigade Ranger Challenge Winner | |  |
| r12.gif (2242 bytes) | Ranger Challenge Team Member | | This award is given to cadets who participated in the final Ranger Challenge Competition at Fort Knox, Kentucky. |
| r13.gif (2175 bytes) | SGT York Award | | This award is given to the cadet who does the most to support the ROTC program and is given at the Battalion Commander’s discretion. |
| http://www.usarotc.com/SRawards/r14.gif | **Drill Team Member** | | Member of the drill team. |
| r15.gif (3783 bytes) | Color Guard Member | | This award is given to cadets who have participated in at least one color guard. |
| r16.gif (2102 bytes) | Battalion Commander's Military Award | | This award is given to the Junior cadet that displays a clear understanding of Warrior Ethos, Army Values, and displays those traits through their leadership skills. |
| r17.gif (3157 bytes) | One-Shot-One-Kill Award | | This award is given to cadets that shoot a 40 out of 40 on the Basic Rifle Marksmanship event at LDAC. |
| r18.gif (1963 bytes) | Bold Challenge Award | | This award is given to the Junior cadet that goes above and beyond what is required of them and their classmates.  It is given at the discretion of the Battalion Commander. |
| r19.gif (2239 bytes) | Leaders Training Course Graduate | | This award is given to cadets who have graduated from Leaders Training Course (LTC). |
| r20.gif (3843 bytes) | Dean's List Award | | This award is given to cadets who had a semester grade point average of 3.50-4.00. |
| r21.gif (3575 bytes) | Cadet Honors Award | | This award is given to cadets who had a semester grade point average of 3.20-3.49. |
| r22.gif (3491 bytes) | Cadet Scholar Award | | This award is given to cadets who had a semester grade point average of 2.90-3.19. |
| r23.gif (2083 bytes) | Highest Jump in Semester GPA | | This award is given the cadet who made the largest improvement in grades from the first semester to the second semester out of the entire battalion. |
| r24.gif (3507 bytes) | ROTC Honor | | This award is given to cadets who earned a grade point average of 4.0 in their Military Science class. |
| r5.gif (2345 bytes) | Platinum Medal Athlete | | This award is given to cadets who score a 300 on the Army Physical Fitness Test. |
| r27.gif (2173 bytes) | Gold Medal Athlete | | This award is given to cadets who score a 290 - 299 on the record APFT. |
| r28.gif (2382 bytes) | Silver Medal Athlete | | This award is given to cadets who score a 280 - 289 on the record APFT. |
| r29.gif (3509 bytes) | Bronze Medal Athlete | | This award is given to cadets who score a 270 - 279 on the record APFT. |
| r30.gif (2411 bytes) | Most Improved APFT Award | | This award is given to cadets who had the biggest increase from their Fall record APFT to their Spring record APFT. |
| r31.gif (2370 bytes) | Battalion Commander's Athletic Award | | This award is given by the Battalion Commander to the cadet that they consider to be the most influential on the physical fitness of the battalion as a whole. |
| ribbon1b | Pershing Rifles Active Ribbon | | This ribbon is given to cadets who have been through the pledging process of Pershing Rifles and have maintained the standards in order to be eligible to be on active status. |
| r42.gif (3673 bytes) | AUSA Member Ribbon | |  |
| r35.gif (3721 bytes) | AUSA President | |  |
| r44.gif (2403 bytes) | CTLT and DCLT Ribbon | | This ribbon is given cadets who participate in the CTLT or DCLT after they have passed LDAC. |
| ****Decorations from Fraternal & Social Organizations**** | | | |
| 1812gensoc.gif (3108 bytes) | 1812 General's Society | This award is given to a sophomore cadet that has a GPA that places them in the top 20% of their academic class, the top 10% of their ROTC academic class, and has encouraged and demonstrated the ideals of Americanism by deed or conduct or both. | |
| amerleggoldacad.gif (4615 bytes) | American Legion Gold Academic Award | This award is given to a Senior cadet who is ranked number one in their military science class based on their GPA | |
| amerlegsilacad.gif (4543 bytes) | American Legion Silver Academic Award | This award is given to a Junior cadet who is ranked number one in their military science class. | |
| amerleggolmil.gif (4454 bytes) | American Legion Gold Military Award | This award is given to a Senior cadet who is ranked number one in their military science class. | |
| amerlegsilmil.gif (3772 bytes) | American Legion Silver Military Award | This award is given to a Junior cadet who is ranked number one in their military science class based on their GPA | |
| amvet.gif (3207 bytes) | American Veterans Outstanding Cadet Award | This award is presented to an MS III for diligence in the discharge of duty and the willingness to serve both God and Country | |
| resoffasscbrz.gif (2787 bytes) | Reserve Officer's Association Award | This award is presented to a freshman, sophomore, junior, and senior cadet who has demonstrated outstanding qualities of leadership, moral character, and high aptitude for military service. | |
| milordwwgold.gif (3370 bytes) | Military Order of World Wars Award | This award is presented to a freshman, sophomore and junior year cadet who are in good academic standing in all military aspects and scholastic grades, and demonstrated a desire to serve their country. | |
| daughtamerrev.gif (3397 bytes) | Daughters of the American Revolution Award | This award is given to an outstanding senior cadet who shows dedication to the pursuit of an undergraduate degree in one of the following areas: history, political science, economics, or government. | |
| sonsamerrev.gif (3312 bytes) | Sons of the American Revolution | This award is presented to a first year cadet in good standing academically and militarily, soldierly bearing and all around excellence in ROTC. | |
| AUSAhis.gif (3388 bytes) | AUSA History Award | this award is given to a cadet who excels in their Professional Military Education class (a graduation requirement) while at the University of Dayton.   The award consists of a set of Military History books provided by AUSA | |
| sameacad.gif (3290 bytes) | Society of American Military Engineers Academic Award |  | |
| AUSAhis.gif (3388 bytes) | **AUSA History Award** |  | |
| http://www.usarotc.com/SRawards/r42.gif | **AUSA Member** |  | |
| sameacad.gif (3290 bytes) | **SAME Academic Award** |  | |

**ANNEX C – LDP’S**

**The Leadership Development Program is *a continuous process of training, assessment, and feedback with the goal of instilling and enhancing desirable behavior in military organizational managers.***

**ANNEX D – MILITARY CLOCK**

The military uses four digits to signify hours and minutes. The first two digits are hours and the second two digits are minutes. A given time would appear, for example, as 1535, (3:35 PM). The 24-hour time period starts one minute after midnight (0001) and ends the following midnight (2400).

Morning hours up to 9:59 am are shown with the hour and minute numerals preceded by a zero (0959). From 1:00 PM to 12:00 midnight, 12 hours are added to the hours shown on the clock. So, 1:00 PM is 1 + 12 = 1300.

Military time is never punctuated. The word “hours” is also not used in saying or writing military time. Thus, if you were telling someone when leadership lab starts, you might say, “Leadership lab starts 1430.”

**ANNEX E – BRANCHES**

* 1. **GENERAL –** This section is dedicated to the cadet preparing to be commissioned. Cadre Faculty Advisors are another valuable resource to draw on. Prepare yourself for the challenges of officer ship.
  2. **BRANCHES OF THE ARMY –** Each Army officer is assigned to one of the Army’s branches. Each cadet requests assignment to a branch of preference. Every effort is made to assign new officers to a branch of choice.
  3. **MANEUVER, FIRES & EFFECTS:**
  4. **AIR DEFENSE ARTILLERY –** The defense of the third dimension of the modern battlefield—the airspace above is the mission of Air Defense Artillery. Officers in this branch employ the sophisticated radar, missile, and gun systems that protect our ground forces from above-is the hostile action of aircraft. <http://www.airdefenseartillery.com/>
  5. **ARMOR –** Commanding the finest tanks and related mechanized equipment in the world, the Armor Officer controls some of the most lethal assets on the modern battlefield (Males Only).

<http://knox-www.army.mil/school/>

* 1. **AVIATION –** Commanding the diverse aviation assets of the Army—both fixed-wing and rotary (helicopters)—are officers of the Aviation Branch. After extensive and demanding flight training, officers in this branch pilot the combat and support aviation assets which ensure the fighting agility of our forces. <http://www-rucker.army.mil/>
  2. **CORPS OF ENGINEERS –** The peacetime mission of the Corps of Engineers includes construction of military office buildings and barracks and such environmental and ecological projects as dams, bridges, and harbors. During combat operations, engineers construct obstacles which are used to impede the enemy and clear obstacles implanted by the enemy which hinder the movement of friendly ground forces. <http://www.wood.army.mil/eobc/>
  3. **FIELD ARTILLERY –** Field Artillery Officers control the devastating arsenal of weapons that bring long-range fire to bear on enemy targets. Officers in this specialty manage the missile and cannon weapons which stand ready to deliver high explosive payloads on enemy targets.

<http://sill-www.army.mil/tngcmd/org/tcousfas.htm>

* 1. **INFANTRY –** Commanding the ground forces, which must be ready to destroy enemy forces through close ground combat, is the job of the Infantry Officer. Infantry Officers lead by example and will be found in the thick of any military conflict (Males Only).

<http://www-benning.army.mil/11th/2-111INF/Index.htm>

* 1. **SPECIAL FORCES –** Special Forces Officers plan and conduct special operations of all types in support of conventional operations or as independent operations. Special Forces training is the most extensive and the most demanding physically and mentally of any in the Army. It includes training in jungle, desert, and arctic environments, and foreign languages.

4. **OPERATIONS SUPPORT:**

* 1. **CHEMICAL CORPS.** The chemical Corps Officer advises the commander on the best way to counter the chemical, biological, and nuclear hazards which may be encountered by our forces on the battlefield. Officers in this specialty also provide technical expertise on the employment of nuclear and chemical weapons by friendly forces. <http://www.wood.army.mil/cmobc/default.htm>
  2. **MILITARY INTELLIGENCE.** The Military Intelligence Officer plans and supervises the collection, analysis, and dissemination of information collected about those military forces that oppose us on the battlefield.  <http://usaic.hua.army.mil/homeb/subpages/students/students_fms.htm>
  3. **MILITARY POLICE.** Military Police Corps Officers are trained in critical aspects of law enforcement such as traffic control, crime prevention, and criminal investigative procedures prior to assuming their duties. Other functions include prevention of sabotage and the supervision of prisoners of war. <http://www.wood.army.mil/usamps/default.htm>
  4. **SIGNAL CORPS.** Signal Corps Officers are vital members of the Combined Arms Team. Advise Commanders on the employment of cable, switching, radio and satellite communications. If you cannot communicate, you cannot shoot and move. Keeping the Army in touch with the Army is a demanding and challenging job.

5. **FORCE SUSTAINMENT:**

1. **ADJUTANT GENERALS CORPS.** In many ways, the Adjutant Generals Corps runs the Army. Adjutant General’s Corps Officers administer the Army’s post office, archives publications and even the Army’s Band. The Adjutant General’s Corps directs personnel management systems that impact unit readiness, morale and soldier career satisfaction <http://160>.150.31.102/td/otd/default.htm
2. **MILITARY FINANCE CORPS.** Finance Officers entering the Finance Corps learn all aspects of military and civilian pay operations. These include disbursement of public funds, payment of travel and transportation allowances, processing commercial transactions, and other related payment activities. <http://www.finance.army.mil>

(Under contents select school, course information, and Finance Officer Basic Course).

1. **ORDNANCE CORPS.** Maintaining and servicing the complex arsenal of weapons in the Army inventory is the job of the Ordnance Corps. To accomplish this mission, Ordnance Corps Officers must be skilled at handling equipment, munitions, and most importantly, be able to lead the civilian technicians and soldiers assigned to these units. [http://www.goordnance.apg.army.mil/CSD Web/Training-OBC.htm](http://www.goordnance.apg.army.mil/CSD%20Web/Training-OBC.htm)
2. **QUARTERMASTER CORPS.** Officers choosing the Quartermaster Corps receive extensive training in supply operations. Armed with the latest data processing equipment, quartermaster officers ensure that the immense quantities of equipment required to support a modern Army is available worldwide as needed. <http://www.quartermaster.army.mil/ltd/obc.html>
3. **TRANSPORTATION CORPS.** Moving equipment, soldiers, and supplies throughout the world effectively and efficiently is the job of the Transportation Corps. Using wheeled vehicles, aircraft, and watercraft. Officers in this specialty accomplish such tasks as traffic management, the movement of personal property, and the management of military supports. <http://www.transchool.eustis.army.mil/site-index.htm#tobc>

6. **SPECIAL BRANCHES:**

* 1. **CHAPLAINS CORPS.** Army Chaplains provide religious services and counseling, morale enhancement and other support to soldiers and family members in the field and in garrison. [http://160.150.55.11/CHOBC/Chobc\_%7E1.htm](http://160.150.55.11/CHOBC/Chobc_~1.htm)
  2. **JUDGE ADVOCATE GENERAL’S CORPS (JAG).** This branch provides legal services to soldiers and serves as prosecutors and defense attorneys for criminal trial. <http://www.jagcnet.army.mil/TJAGSA>
  3. **MEDICAL CORPS.** The component of the Army Medical Department that sets physical standards and provides physician services for Army personnel and their dependents. <http://www.cs.amedd.army.mil/obchome/>
  4. **MEDICAL SERVICE CORPS.** The component of the Army Medical Department that provides scientists and specialists in areas allied with medicine, and technicians in the area of administration, supply, environmental sciences, and engineering related to the provision of medical services. Opportunities in the Medical Service Corps include working in the specialties of optometry, podiatry, and pharmacy as well as medical supply and administration. [http://www.perscom.army.mil/OphsdMc/medcorps.htm](http://www.perscom.army.mil/OPhsdMc/medcorps.htm)
  5. **ARMY NURSE CORPS.** Army Nurse Corps Officers practice nursing at its best throughout a wide varied clinical spectrum. Working in an environment that encourages independence and responsibility. Nurse Corps Officers receive opportunities to advance their careers with new clinical experiences and progressive educational programs. Army Nursing duplicated in civilian nursing. [http://www-perscom.army.mil/Ophsdan/](http://www-perscom.army.mil/OPhsdan/)
  6. **ARMY VETERINARY CORPS BRANCH.** Army Veterinary Corps Officers are engaged in biomedical and subsistence research and development. Veterinarians could give complete medical and surgical care to government dogs, drug-and explosive-detection dogs, laboratory animals and ceremonial horses. Army Veterinarians also provide worldwide support for Air Force, Navy and Marine units. Army Veterinary Medicine is designed to help you to reach your highest personally and professionally.  <http://www.cs.amedd.army.mil/obchome/>

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| **Branch and Collar Insignia**  (All insignia are linked to information pages) | | | |
| Adjutant General Corps | Air Defense Artillery | Armor Corps | Aviation Branch |
| [**Adjutant General**](http://www.tioh.hqda.pentagon.mil/branches/Adjutant%20General.htm) | [**Air Defense Artillery**](http://www.tioh.hqda.pentagon.mil/branches/Air%20Defense%20Artillery.htm) | [**Armor**](http://www.tioh.hqda.pentagon.mil/branches/Armor.htm) | [**Aviation**](http://www.tioh.hqda.pentagon.mil/branches/Aviation.htm) |
| Army Band | Cavalry | Chaplain, Christian | Chaplain, Jewish |
| [**Army Band**](http://www.tioh.hqda.pentagon.mil/branches/Army%20Bands.htm) | [**Cavalry**](http://www.tioh.hqda.pentagon.mil/branches/Cavalry.htm) | [**Christian Chaplain**](http://www.tioh.hqda.pentagon.mil/branches/Chaplains%20Corps.htm) | [**Jewish Chaplain**](http://www.tioh.hqda.pentagon.mil/branches/Chaplains%20Corps.htm) |
| Chaplain, Buddhist | Chaplain, Muslim | Chaplain Assistant | Chemical Corps |
| [**Buddhist Chaplain**](http://www.tioh.hqda.pentagon.mil/branches/Chaplains%20Corps.htm) | [**Muslim Chaplain**](http://www.tioh.hqda.pentagon.mil/branches/Chaplains%20Corps.htm) | [**Chaplain Assistant**](http://www.tioh.hqda.pentagon.mil/branches/Chaplain's%20Assistant%20Collar%20Insignia.htm) | [**Chemical**](http://www.tioh.hqda.pentagon.mil/branches/Chemical%20Corps.htm) |
| Civil Affairs | Corps of Engineers | Field Artillery | Finance |
| [**Civil Affairs**](http://www.tioh.hqda.pentagon.mil/branches/Civil%20Affairs.htm) | [**Corps of Engineers**](http://www.tioh.hqda.pentagon.mil/branches/Corps%20of%20Engineers.htm) | [**Field Artillery**](http://www.tioh.hqda.pentagon.mil/branches/Field%20Artillery.htm) | [**Finance**](http://www.tioh.hqda.pentagon.mil/branches/Finance.htm) |
| General Staff | Immateriel and Command Sergenat Major | Infantry | Inspector General |
| [**General Staff**](http://www.tioh.hqda.pentagon.mil/branches/General%20Staff.htm) | [**Immaterial and Command Sergeant Major**](http://www.tioh.hqda.pentagon.mil/branches/CSM%20and%20Immaterial.htm) | [**Infantry**](http://www.tioh.hqda.pentagon.mil/branches/Infantry.htm) | [**Inspector General**](http://www.tioh.hqda.pentagon.mil/branches/Inspector%20General.htm) |
| Judge Advocate General | Medical Corps | Dental Corps | Veterinary Services |
| [**Judge Advocate General**](http://www.tioh.hqda.pentagon.mil/branches/Judge%20Advocate%20General.htm) | [**Medical Corps**](http://www.tioh.hqda.pentagon.mil/branches/Army%20Medical%20Department.htm) | [**Dental Corps**](http://www.tioh.hqda.pentagon.mil/branches/Army%20Medical%20Department.htm) | [**Veterinary Corps**](http://www.tioh.hqda.pentagon.mil/branches/Army%20Medical%20Department.htm) |
|  |  |  |  |
| Medical Service Corps | Nurses Corps | Medical Specialist | Military Intelligence |
| [**Medical Service**](http://www.tioh.hqda.pentagon.mil/branches/Army%20Medical%20Department.htm) | [**Nurses Corps**](http://www.tioh.hqda.pentagon.mil/branches/Army%20Medical%20Department.htm) | [**Medical Spec Corps**](http://www.tioh.hqda.pentagon.mil/branches/Army%20Medical%20Department.htm) | [**Military Intelligence**](http://www.tioh.hqda.pentagon.mil/branches/MilitaryIntelligenceBranch.htm) |
| Military Police | National Guard Bureau | Ordnance Corps | Psychological Operations Branch Insignia |
| [**Military Police Corps**](http://www.tioh.hqda.pentagon.mil/branches/Military%20Police.htm) | [**National Guard Bureau**](http://www.tioh.hqda.pentagon.mil/branches/National%20Guard%20Bureau.htm) | [**Ordnance Corps**](http://www.tioh.hqda.pentagon.mil/branches/Ordnance.htm) | [**Psychological Operations Corps**](http://www.tioh.hqda.pentagon.mil/branches/PsychologicalOperations.htm) |
| Public Affairs | Quartermaster Corps | Signal Corps | Special Forces |
| [**Public Affairs**](http://www.tioh.hqda.pentagon.mil/branches/Public%20Affairs.htm) | [**Quartermaster Corps**](http://www.tioh.hqda.pentagon.mil/branches/Quartermaster.htm) | [**Signal Corps**](http://www.tioh.hqda.pentagon.mil/branches/Signal.htm) | [**Special Forces**](http://www.tioh.hqda.pentagon.mil/branches/Special%20Forces.htm) |

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| --- | --- | --- | --- | --- | --- |
| Staff Specialist, USAR/ARNG | Transportation Branch Insignia | | Aide, President of the United States | | Aide, General Officers |
| [**Staff Specialist USAR/ARNG**](http://www.tioh.hqda.pentagon.mil/branches/Staff%20Specialist.htm) | [**Transportation**](http://www.tioh.hqda.pentagon.mil/branches/Transportation.htm) | | [**Aide, President of the United States**](http://www.tioh.hqda.pentagon.mil/branches/Aide,%20President%20of%20the%20United%20States.htm) | | [**Aide, General Officers**](http://www.tioh.hqda.pentagon.mil/branches/Aides,%20General%20Officers.htm) |
| Aide, General of the Army | Aide, Secretary of the Army | | Aide, Chief of Staff, Army | | Aide, Secretary of Defense |
| [**Aide, General of the Army**](http://www.tioh.hqda.pentagon.mil/branches/Aide,%20General%20of%20the%20Army.htm) | [**Aide, Secretary of the Army**](http://www.tioh.hqda.pentagon.mil/branches/Aide,%20Secretary%20of%20the%20Army.htm) | | [**Aide, Chief of Staff, Army**](http://www.tioh.hqda.pentagon.mil/branches/Aide,%20Chief%20of%20Staff.htm) | | [**Aide, Secretary of Defense**](http://www.tioh.hqda.pentagon.mil/branches/Aide,%20Secretary%20of%20Defense.htm) |
| Aide, Joint Chief of Staff | | The Institute of Heraldry Crest | |  | |
| [**Aide, Joint Chief of Staff**](http://www.tioh.hqda.pentagon.mil/branches/Aide,%20Chairman%20Joint%20Chiefs%20of%20Staff.htm) | | [Go To The Institute of Heraldry](http://www.tioh.hqda.pentagon.mil/tioh.htm) | |  | |

## Annex F

## THE SOLDIER’S CREED

I am an American Soldier.

I am a Warrior and a member of a team.

I serve the people of the United States and live the Army Values.

***I will always place the mission first.***

***I will never accept defeat.***

***I will never quit.***

***I will never leave a fallen comrade.***

I am disciplined, physically and mentally tough, trained and proficient in my warrior tasks and drills.

I always maintain my arms, my equipment and myself.

I am an expert and I am a professional.

I stand ready to deploy, engage, and destroy the enemies of the United States of America in close combat.

I am a guardian of freedom and the American way of life.

I am an American Soldier.

**WARRIOR ETHOS**

**I will always place the mission first.**

**I will never accept defeat.**

**I will never quit.**

**I will never leave a fallen comrade.**

**THE ARMY SONG**

March along, sing our song, with the Army of the free.

Count the brave, count the true, who have fought to victory.

We’re the Army and proud of our name!

We’re the Army and proudly proclaim:

#### First Chorus:

First to fight for the right,

And to build the Nation’s might,

And the Army goes rolling along.

Proud of all we have done,

Fighting till the battle’s won,

And the Army goes rolling along.

#### Refrain:

Then it’s hi! hi! hey!

The Army’s on its way.

Count off the cadence loud and strong;

For where’er we go,

You will always know

That the Army goes rolling along.

#### Second Chorus:

Valley Forge, Custer’s ranks,

San Juan Hill and Patton’s tanks,

And the Army went rolling along.

Minute men, from the start,

Always fighting from the heart,

And the Army keeps rolling along.

#### Refrain:

(same as above)

#### Third Chorus:

(slower, more freely)

Men in rags, men who froze,

Still that Army met its foes,

And the Army went rolling along.

Faith in God, then we’re right,

And we’ll fight with all our might,

As the Army keeps rolling along.

#### Refrain:

Then it’s hi! hi! hey!

The Army’s on its way.

Count off the cadence loud and strong; (two! three!)

For where’er we go,

You will always know

That the Army goes rolling along! (keep it rolling!)

And the Army goes rolling along!

**Annex G: Acronyms**

**PM FCS (BCT) Acronym Book:**

<http://www.usu.edu/armyrotc/Tools/Army%20Acronyms%20Booklet.pdf>

**Annex H: Cadences**

**Running Cadences:**

<http://www.armystudyguide.com/content/cadence/running_cadence/index.shtml>

**Marching Cadences:** <http://www.armystudyguide.com/content/cadence/marching_cadence/index.shtml>

**Annex I: Reference Material**

**Field Manuals (FM):**

<http://www.globalsecurity.org/military/library/policy/army/fm/>

**ANNEX J – Chain of Command**

Battalion Commander

Battalion Executive Officer

Battalion Command Sergeant Major

Company Commanders

Company 1st Sergeants

**NOTES**

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